

British Airways and Kansas City

Routes Europe – Bergen – May 2022



Regional Update

COVID Recovery

New Terminal

Top Transatlantic Opportunity

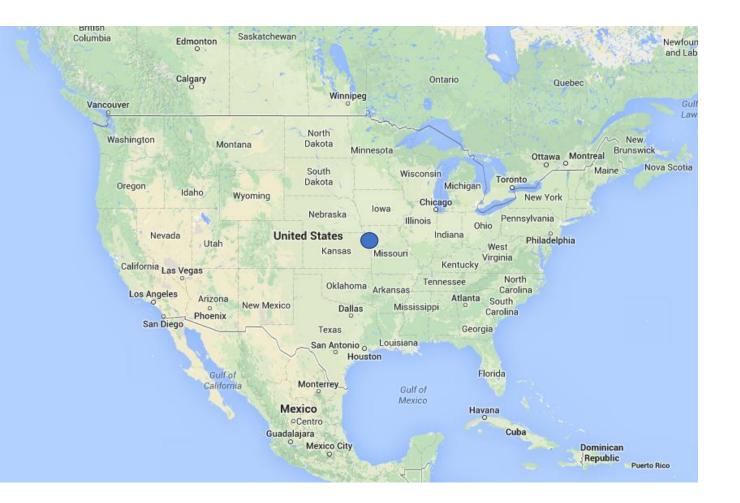
New Support Program



Kansas City – The Heart of America

Kansas City Intl. Airport (MCI) is the largest airport serving a four-state region

- Central location
- Large catchment
- Growing population
- Diverse economy



MCI's Catchment Area is Nearly 5M

Kansas City International Airport (MCI) regularly pulls passengers from Missouri, Kansas, Iowa, and Nebraska.

2.4M within 1 hour drive

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- 4.7M within 2.5 hour drive
- No competitive airports within 3 hour drive



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- No competitive airports within
 2.5 hour drive



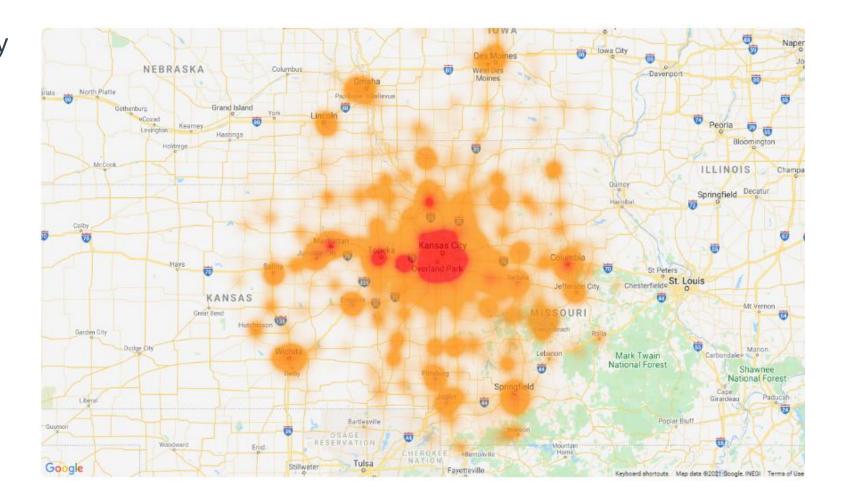
Population as of December 2020 as estimated by the United States Census Bureau



Overnight Location of MCI Passengers

A recent cell phone study proves catchment area exceeds 150 miles and pulls passengers from smaller regional cities with regional airports.

- Des Moines (DSM)
- Lincoln (LNK)
- Omaha (OMA)
- Springfield (SGF)
- Wichita (ICT)

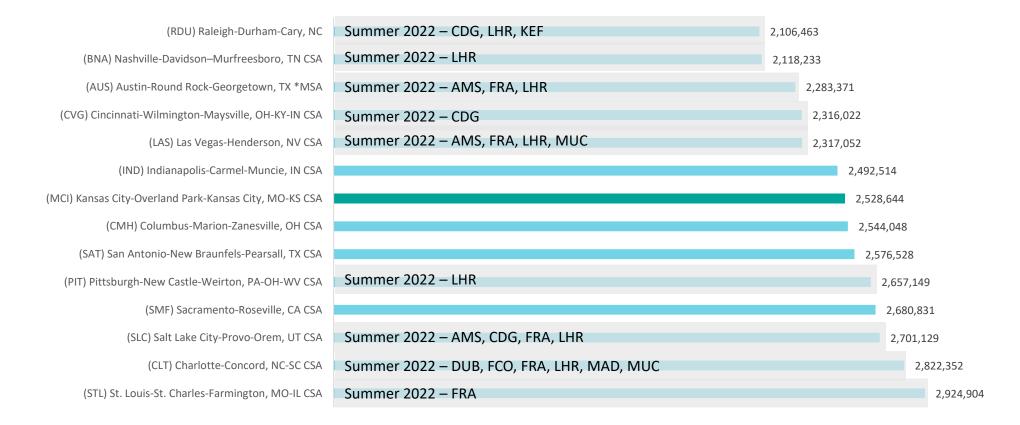


Combined Statistical Area Comparison



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Combined Statistical Area Comparison



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Major Events on the Horizon

Next year's NFL Draft to be held in Kansas City in April 2023.

- Nashville (2019) saw 600,000 attendees and an estimated economic impact of \$220 million dollars
- Las Vegas (2022) estimated a larger attendance and higher economic impact



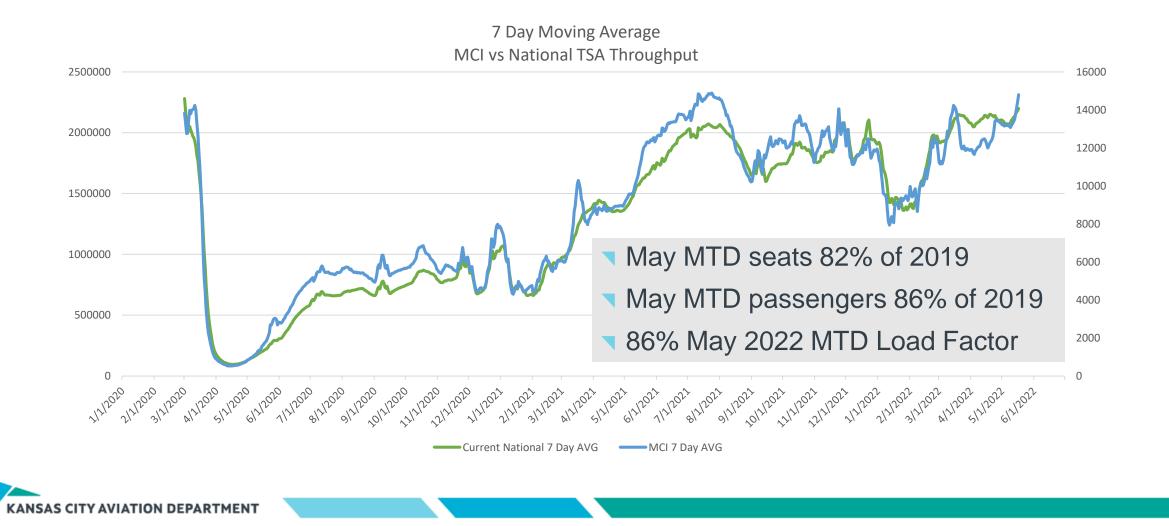
Major Events on the Horizon

Kansas City is a final candidate to host matches in the 2026 World Cup.

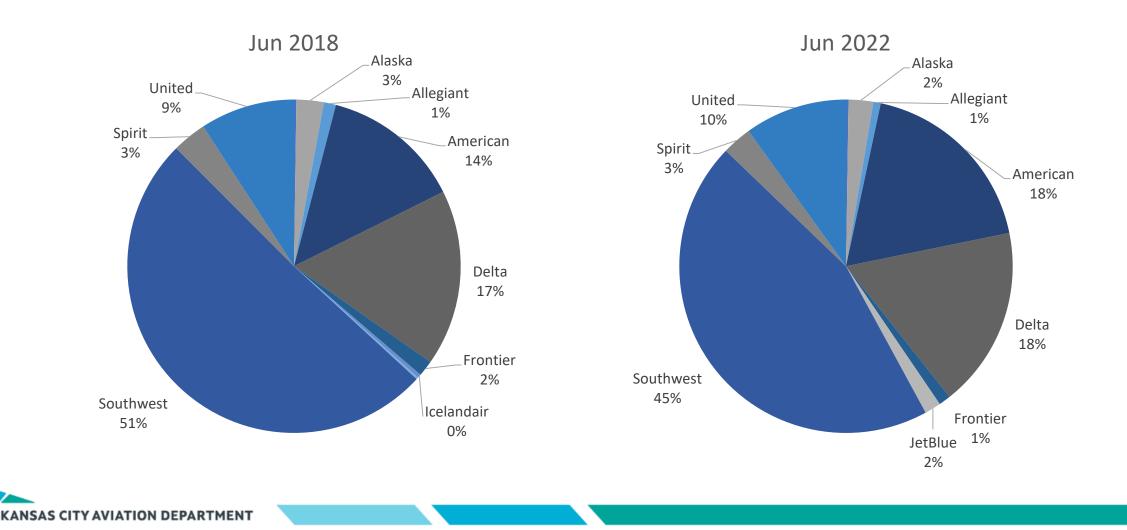




Kansas City's COVID Recovery



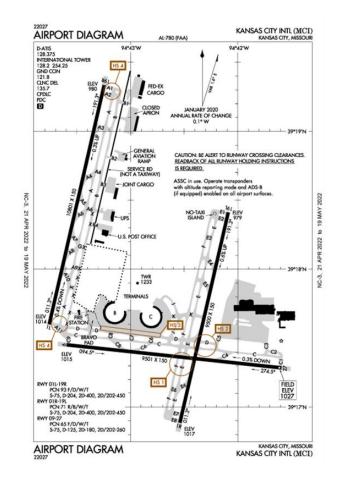
Seat Share at MCI has Shifted



Overview of MCI Airport

Kansas City Intl. Airport (MCI) is the largest airport serving a four-state region

- 24-hour facility
- Three runways
- No curfews
- No slot restrictions
- Cooperative CBP/FIS team



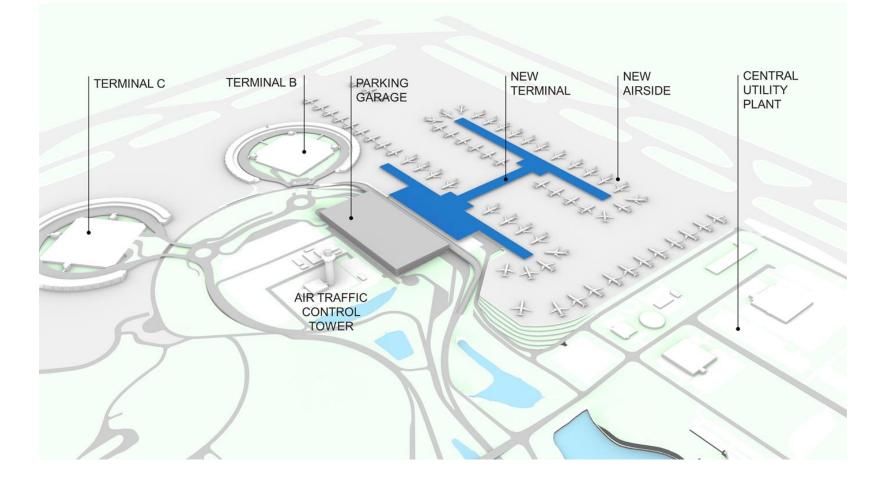




New Terminal On-Time & On-Budget

Kansas City International Airport (MCI) will open a new single terminal in March 2023

- 40-gate facility
- ▼ Full FIS/CBP
- Common-use backbone
- Will replace existing 50 year old terminals



New Terminal On-Time & On-Budget

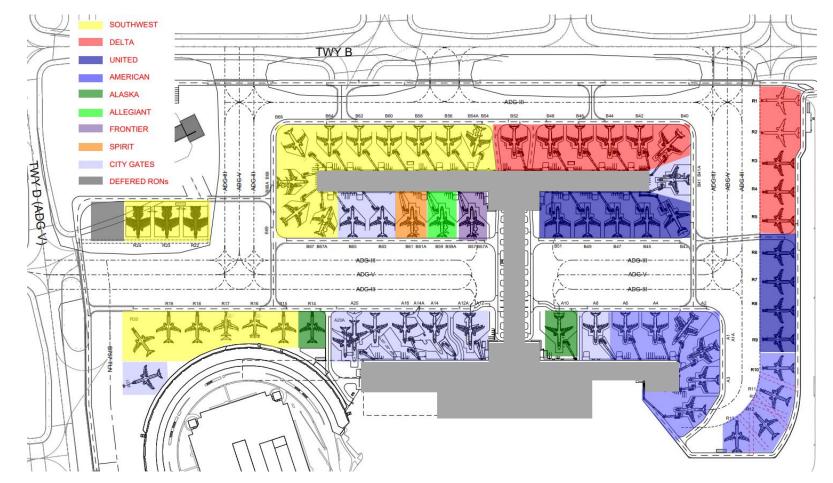




New Terminal On-Time & On-Budget

Kansas City International Airport (MCI) will open a new single terminal in March 2023

- Unleased gates are available for per-turn or signatory use
- International Operations: Five narrowbody (or two widebody) common use parking positions directly connected to FIS/CBP



MCI Transatlantic Opportunity

Daily Transatlantic Passenger Traffic By Month from Kansas City International Airport (MCI) 700 4 1 4 Annualized AVG – 410 Daily 600 4 Transatlantic Passengers from MCI 4 Δ 4 4 500 400 300 200 100 0 February January March April May June July August September October November December

■ 2017 ■ 2018 ■ 2019



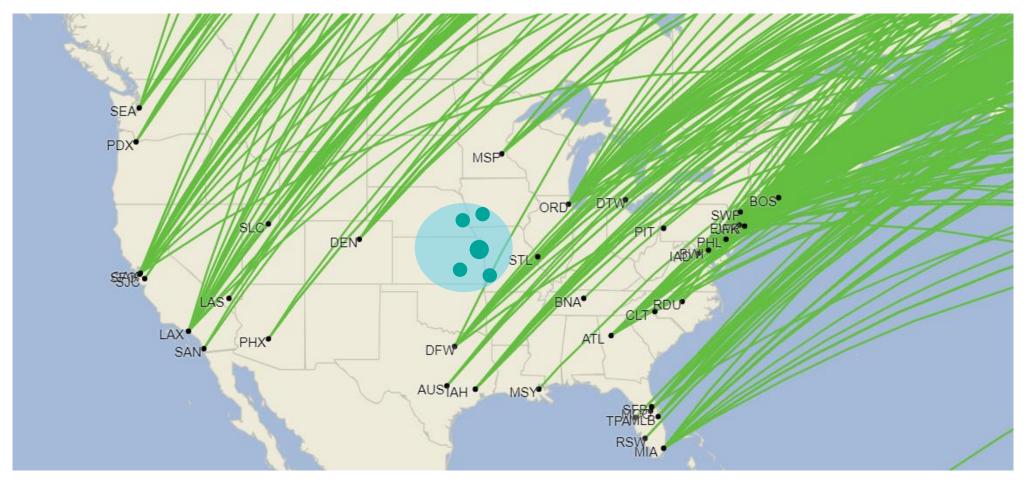
MCI Transatlantic Opportunity

Top Transatlantic O&Ds from Kansas City (MCI) by Country 250 Average Daily Transatlantic Passengers Each Way 200 150 100 50 0 United Italy Ireland Spain France Germany India Iceland Netherlands Switzerland Other Kingdom

■ Jun 2017 ■ Jun 2018 ■ Jun 2019



Summer 2022 U.S. to Europe





Source: June 2022 flight schedules as published 18MAY22 via Diio Mi.

Summer 2022 U.S. to Europe - BA

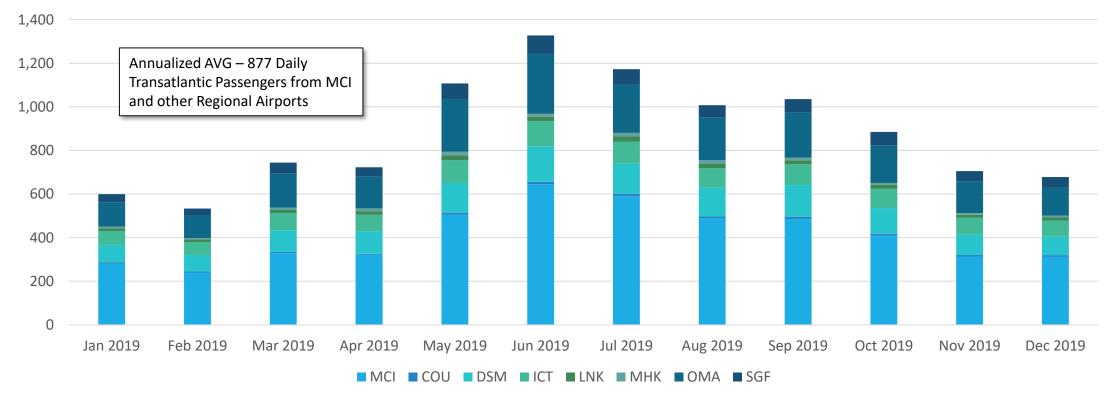




Source: June 2022 flight schedules as published 18MAY22 via Diio Mi.

MCI Transatlantic Opportunity

Daily Transatlantic Passenger Traffic By Month from Kansas City International Airport (MCI) and Other Regional Airports



State Support Package

The state of Missouri has, for the first time ever, created a funding source to support new transatlantic air service.

Completely new air service support program

\$5 million dollar program

Will be managed via the Missouri Department of Economic Development

Structure of the program is not yet defined



MCI is Ready for Transatlantic Service

The time is right for an airline to launch Kansas City - Europe

Kansas City is outperforming the national COVID recovery

A proven catchment area with proven transatlantic demand

New terminal opening in March 2023

State support is available





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